



### An Introduction to Our

# Culture AND VALUES







At PROS, our MISSION is to help people and companies outperform. Our culture drives our mission. It guides our behaviors, our decisions, and our attitudes.

# It's What Makes Us PROS





We're bringing together the most passionate, smart, and caring individuals in the world.

To Help
People and
Companies
Outperform

And, when passionate people focus on a common cause, really GREAT THINGS happen. It's exciting and it's contagious ...

Everyone
Wants to Be
PART OF IT





We don't just hire the best EXPERTISE — we hire the best PEOPLE

People who make EVERYONE around them EVEN BETTER





### Value

We embody three simple, steadfast principles in everything we do.

We Are NNOVATORS We CARE





### No one ever washes a rental car. Scott J. Simmerman, Ph.D.

# What is OWNERSHIP?

You look for every opportunity to create a better PROS and a better experience for our customers – and you hold yourself accountable.





# LIVING THE Value



You step up to "own it," when an opportunity arises.

As a leader, you create opportunities for others to "own it," too.

You don't settle. You use your talents to the absolute fullest.

You care deeply about driving results and making a difference.

You lead by example – infectiously.

# Ownership IN PRACTICE

### This

### Not This

Ensuring there is an owner – every time.

X Assuming someone else "has it ."

- Taking initiative and responsibility without being asked.
- Waiting to be told what to do.

- Finding a way to get things done.
- Focusing on obstacles and making excuses.

Holding each other accountable to commitments. Micromanaging.

Empowering people to do their best.

X Taking shortcuts.



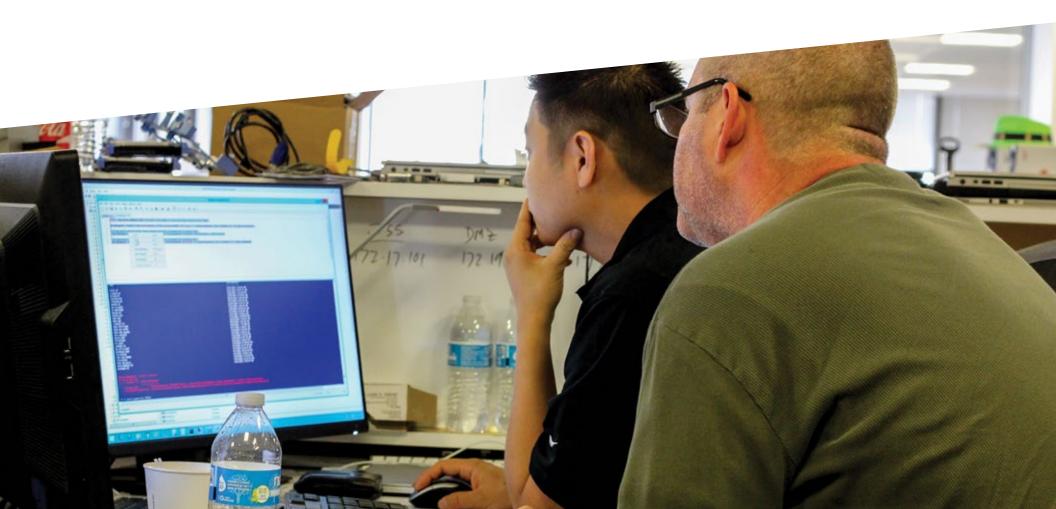


### There are no rules here. We're trying to accomplish something.

- Thomas Edison

# What is INNOVATION?

You think creatively to find new paths to success — for our people, our customers, and our business.





# LIVING THE Value

You strive to set the trends, not simply follow them.

You believe anything is possible, and prove it.

You plan for the future, not cling to the past.

You celebrate new ideas, and help them thrive.

# Innovation IN PRACTICE

#### This

#### Not This

- Learning and growing all the time.
- Accepting good-enough and status quo.

Knowing the "why" behind our ideas.

Changing something just to change it.

Taking smart risks and learning from them.

Being afraid to fail.

Committing the time and resources to the best ideas.

Asking for ideas, but never investing in them.



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Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it's the only thing that ever has.

- Margaret Mead

## What Does it Mean TO CARE?

You put people first ... our customers, our employees, our partners, and our community. It's how our company was started, and how we'll always run it.





# LIVING THE Value

You commit to making our customers successful.

You embrace diversity because it makes us better by enriching our teams.

You strive to make those around you better.

We lead, not just manage.

You're collaborative, not just productive.

We are accountable to each other, always.

You show your appreciation at every opportunity.

We succeed together, and learn together.

# Caring IN PRACTICE

#### This

### Not This

Focusing on what's best for our customers.

X Always saying yes.

Treating each other with respect and compassion.

Withholding feedback or avoiding critical conversations.

Trusting each other and being trustworthy.

Making a commitment and not delivering.

Challenging each other to be our best.

Allowing mediocrity or enabling bad behavior.

Encouraging and rewarding each other.

× Taking all the credit.







Hundreds of employees have shaped PROS culture over the past 30 years. Thanks to the many who helped us put what makes PROS special into words and pictures.